

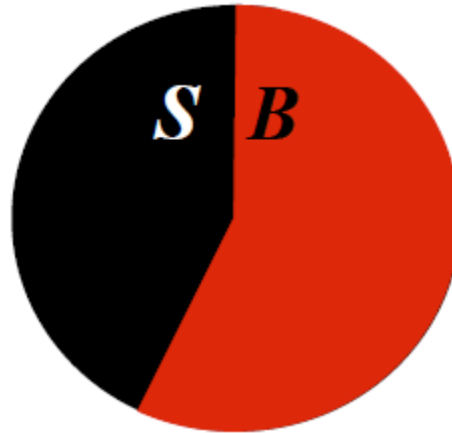
Corporate Finance

Dr Cesario MATEUS
cesariomateus@gmail.com
www.cesariomateus.com

Session 4 – 26.03.2014

The Capital Structure Decision

Maximizing Firm value vs. Maximizing Shareholder Interests



If the goal of the firm's management is to make the firm as valuable as possible, then the firm should pick up the **debt-equity ratio** that makes the pie as **big as possible**.

Capital Structure decision deals with the right-hand side of the balance sheet (company's financing decisions).

Company can choose among many different capital structure possibilities (fixed-rate or floating-rate debt, off-balance-sheet debt, e.g, operating lease).

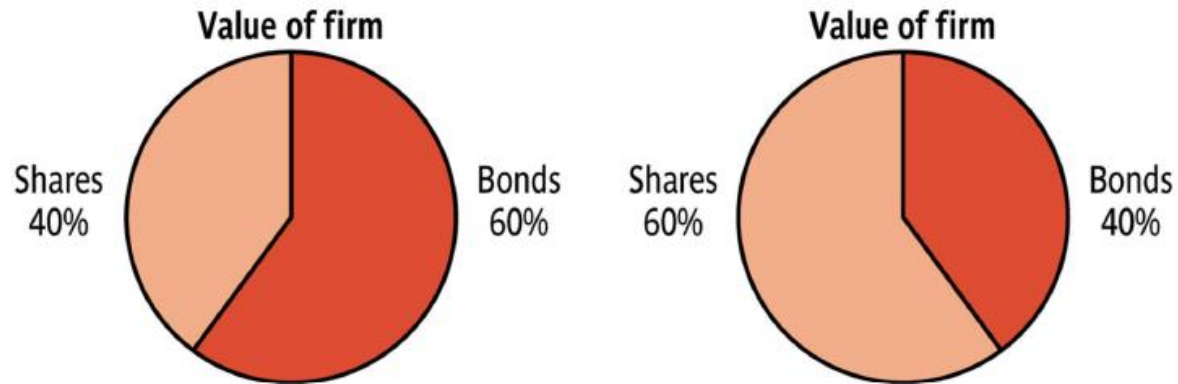
Most important decision: how much external capital is needed

Modigliani and Miller: The market value of any firm is independent of its capital structure (proposition 1).

If operating cash flows are **constant** and there **are no taxes**, a company's **value is not affected** by the amount of debt it carries (capital structure decision is irrelevant).

However, world with no taxes, financial distress costs, asymmetric information and other transaction costs.

Capital Structure and the Pie



The value of a firm is defined to be the sum of the value of the firm's **debt** and the firm's **equity**.

$$V = B + S$$

Their key assumption is that **investment and financing decisions** and **independent** decisions.

In reality , when a company carries debt, it incurs interest charges that are **tax deductible**. As a result they **pay less tax** to the government.

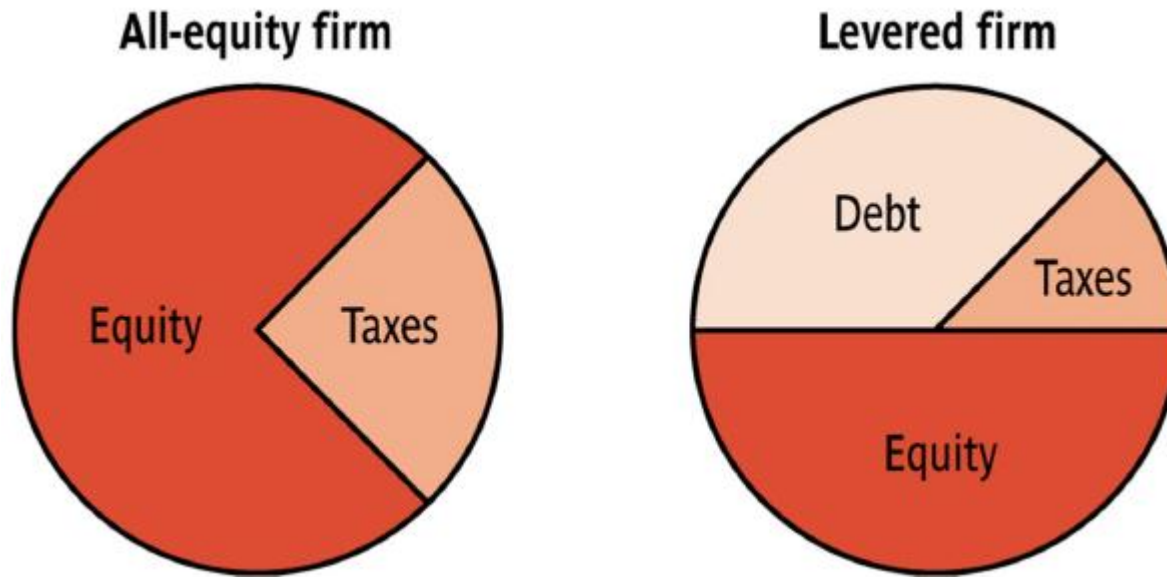
In a **world with taxes**, companies can be viewed as a **partnership** between shareholders and government.

Next graphs shows the value of an all-equity company and a leveraged company.

There are **three claims** on the company's profits: shareholders (stock), debtholders (for instance bonds) ,and government taxes.

Leverage can **increase firm value** because interest on debt is tax deductible (also called tax shields)

Corporate Taxes



The levered firm **pays less in taxes** than does the all-equity firm.

Thus the sum of the **debt plus the equity** of the **levered** firm is **greater** than the **equity of the unlevered firm**

Modigliani and Miller (MM) Proposition I (No Taxes)

The value of the levered firm is the same as the value of the unlevered firm

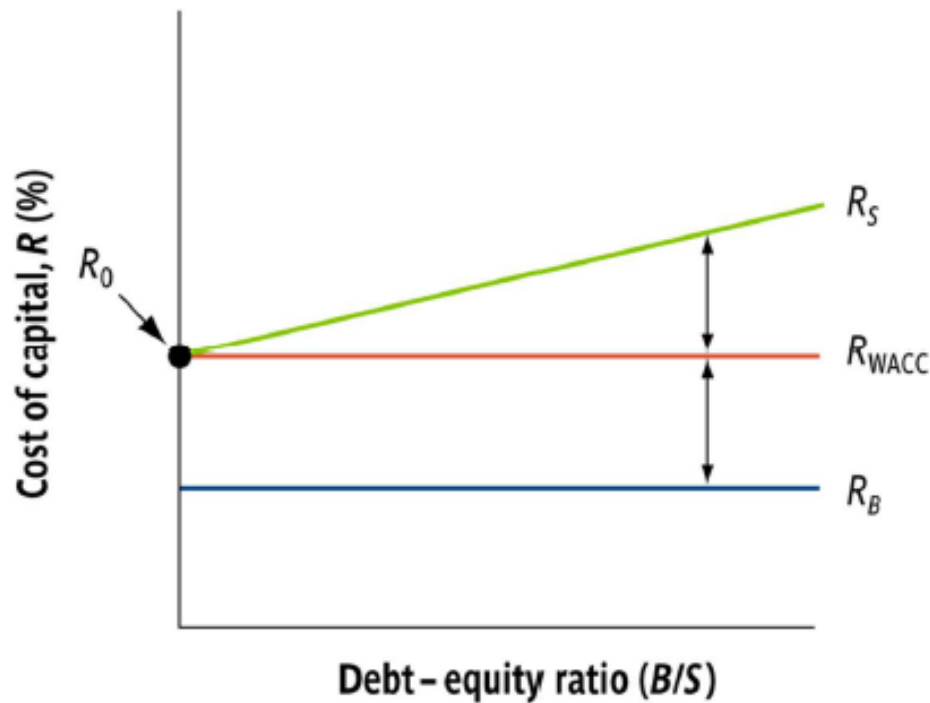
Because stockholders' welfare is directly related to the firm's value, the changes in capital structure cannot affect the stockholders' welfare



MM Proposition I: Key Assumptions

- Individuals can borrow as cheaply as corporations. **Is this realistic?**
- No taxes
- No transaction Costs

MM Proposition I (No Taxes)



$$R_S = R_0 + (R_0 - R_B)B/S$$

R_S is the cost of equity.

R_B is the cost of debt.

R_0 is the cost of capital for an all-equity firm.

R_{WACC} is a firm's weighted average cost of capital. In a world with no taxes, R_{WACC} for a levered firm is equal to R_0 .

R_0 is a single point whereas R_S , R_B and R_{WACC} are all entire lines.

The cost of equity capital, R_S , is positively related to the firm's debt-equity ratio. The firm's weighted average cost of capital, R_{WACC} , is invariant to the firm's debt-equity ratio.

Valuing the Tax Savings from Debt

$$\text{Interest} = R_b \times B$$

\downarrow \downarrow
Interest Amount
rate Borrowed

Reduction in Corporate Taxes

$$t_C \times \underbrace{R_b \times B}_{\text{Interest Paid}}$$

\downarrow
Corporate
tax rate

Assuming Cash Flows are Perpetual,
Present Value of Tax Shields

$$\frac{t_C R_b B}{R_b} = t_C B$$

MM Proposition I with Corporate Taxes

The value of an unlevered firm

$$V_U = \frac{EBIT \times (1 - t_C)}{R_0}$$

MM Proposition I with Corporate Taxes

$$V_L = \frac{EBIT \times (1 - t_C)}{R_0} + \frac{t_C R_B B}{R_B} = V_U + t_C B$$

Taxes and Cash Flow

Example

ABC Company has a corporate tax rate, τ_C , of 35% and expected earnings before interest and taxes (EBIT) of £1 million each year. Its entire earnings after taxes are paid out as dividends

The firm is considering **two alternative capital structures**.

Under Plan I, ABC would have **no debt** in its capital structure

Under Plan II, the company would have **£4 million of debt**, B. The cost of debt, R_B is 10%.

What is the total cash flow to shareholders and bondholders under each scenario?

Taxes and Cash Flow

Example

	Plan I (€)	Plan II (€)
Earnings before interest and corporate taxes (EBIT)	1,000,000	1,000,000
Interest ($R_B B$)	<u>0</u>	<u>400,000</u>
Earnings before taxes (EBT) = $(EBIT - R_B B)$	1,000,000	600,000
Taxes ($t_C = 0.35$)	<u>350,000</u>	<u>210,000</u>
Earnings after corporate taxes (EAT) = $[(EBIT - R_B B) \times (1 - t_C)]$	650,000	390,000
Total cash flow to both shareholders and bondholders $[EBIT \times (1 - t_C) + t_C R_B B]$	<u><u>650,000</u></u>	<u><u>790,000</u></u>

How can a company change its capital structure relatively quickly?

Leveraged recapitalization: debt-financed share buyback program

This implies an **increase in debt** and a **reduction in equity**. As a result of the debt increase, the **tax shield is higher** and so is **the firm value**.

Example

A company has a 25% tax rate and 200 shares outstanding that are valued at \$25 each.

The total market of equity is \$5,000. Originally company has no debt: thus the value of the company is \$5,000 as well.

Company announces an issue of \$2,000 in debt that will be used to buy back shares.

Assuming the \$2,000 debt funding is permanent, the present value of interest tax shield is \$500 ($2,000 \times 25\%$ *tax rate*)

Thus the market value of the company is equal to \$5,500

After the buyback program is announced, the share price exceeds the prior share price by the per share amount of the PVTS.

Therefore, the share price goes up to \$27.50.

At that price, the \$2,000 of debt will allow the repurchase of 72.72 shares.

	Before: 100% equity financed	After buyback announcement, but before actual buyback	After buyback
Number of shares	200	200	127.2727
Price per share	\$25	\$27.50	\$27.50
Market Value of Equity	\$5,000	\$5,500	\$3,500
Debt	\$0	\$0	\$2,000
Value of Company	\$5,000	\$5,500	\$5,500
Debt/market value of equity	0	0	57%

Additional benefits of debt

Reduces the **agency costs** of free cash flows (free cash flow hypothesis, Michael Jensen)

Forces managers to further **optimize the company's resources**, committing them to operate more efficiently

Indeed, this benefit of debt underlies the majority of **leveraged buyouts** (LBOs) used in private equity sector.

By leveraging the company shareholders obtain **two benefits**:

- Their own equity investment **is reduced**
- There are strong incentives for **managers to perform well** and deliver on the debt's scheduled payments

How much to borrow?

There are however costs associated with debt that will explore next

Cost of debt goes up with leverage

Cost of debt is not constant (as assumed in Modigliani and Miller proposition 1).

$$r_{debt} = r_f + spread$$

Key ratios for global companies

	Operating Margin	EBIT/Interest Expense	Debt/EBITDA	Debt/Equity (%)
Aaa	20.3	21.6	1.0	24.7
Aa	13.1	9.6	1.7	35.4
A	11.2	6.9	2.2	43.5
Baa	10.9	4.2	2.9	47.0
Ba	11.1	3.0	3.3	51.1
B	8.0	1.4	5.1	72.3
C	2.7	0.4	7.6	98.1

Credit Spreads for different ratings

Investment Grade	
AAA	0.21%
AA	0.34%
A+	0.48%
A	0.56%
A-	0.88%
BBB+	0.94%
BBB	1.13%
BBB-	1.70%

Junk Bonds	
BB+	2.18%
BB	2.41%
BB-	2.64%
B+	3.14%
B	3.41%
B-	4.08%

Bloomberg, January, 2014

Cost of equity goes up with leverage

Under normal conditions, equity holders of leveraged companies have **higher expected returns** than holders of unleveraged companies, however, they also incur in **higher risks**

Debt and Risk (three scenarios)

Current Capital Structure
NO DEBT

	Current
Assets	€8,000
Debt	€0
Equity (market and book)	€8,000
Interest rate	10%
Market value/share	€20
Shares outstanding	400

	Recession	Expected	Expansion
Return on assets (ROA)	5%	15%	25%
Earnings	€400	€1,200	€2,000
Return on equity (ROE) = Earnings/Equity	5%	15%	25%
Earnings per share (EPS)	€1.00	€3.00	€5.00

No debt: ROA equals ROE in all scenarios

Proposed Capital Structure

Debt = 4,000

	Proposed
Assets	€8,000
Debt	€4,000
Equity (market and book)	€4,000
Interest rate	10%
Market value/share	€20
Shares outstanding	200

	Recession	Expected	Expansion
Return on assets (ROA)	5%	15%	25%
Earnings before interest (EBI)	€400	€1,200	€2,000
Interest	<u>-400</u>	<u>-400</u>	<u>-400</u>
Earnings after interest	€0	€800	€1,600
Return on equity (ROE)			
= Earnings after interest/Equity	0	20%	40%
Earnings per share (EPS)	0	€4.00	€8.00

Leveraged shareholders have **better returns in good times** and **worse returns in bad times**.

Leveraged company is **riskier** for its equity holders.

The cost of equity of a leverage company **must be higher** than that of an unleveraged company

Proposition II

Leverage **increases** the **risk** and **return** to stockholders

$$R_S = R_0 + (B/S_L) \times (R_0 - R_B)$$

R_S is the return on (levered) equity (cost of equity)

R_0 is the return on (unlevered) equity (cost of capital)

B is the value of debt

S_L is the value of levered equity

R_B is the interest rate (cost of debt)

Because levered equity has **greater risk**, it should have a **greater expected return** as compensation.

MM Propositions with Taxes

Summary

Assumptions

- Corporations are taxed at the rate t_C , on earnings after interest
- No transaction costs
- Individuals and corporations borrow at same rate

Proposition I

- $V_L = V_U + t_C B$ (for a firm with perpetual debt)
- Because corporations can deduct interest payments, corporate leverage lowers tax payments

MM Propositions with Taxes

Summary (Cont.)

Proposition II

$$R_S = R_0 + \frac{B}{S}(1 - t_C)(R_0 - R_B)$$

- The cost of equity rises with leverage because the risk to equity rises with leverage
- Value is positively related to leverage.

Review: Modigliani and Miller (MM) Proposition I Assumptions

Individuals and corporations borrow at same rate

No tax (for MM Proposition without tax)

No transaction costs

No costs of financial distress

Description of Financial Distress Costs

Direct Costs

Legal and Administrative Costs

Indirect Costs

Impaired ability to conduct business (e.g., lost sales)

Agency costs

Incentive to take large risks

Incentive toward underinvestment

Milking the property

Can costs of debt be reduced?

Protective covenants

Incorporated as **part of the loan document** (or indenture) between stockholders and bondholders

A **negative covenant** limits or prohibits actions that the company may take

A **positive covenant** specifies an action that the company agrees to take or a condition the company must bear by

Debt consolidation

If we minimize the number of parties, contracting costs fall.

Protective covenants Example

Positive

Maintain working capital at a minimum level

Provide periodic financial statements to the lender

Negative

Limitations on the amount of dividends a company may pay

Cannot pledge any of its assets to other lenders

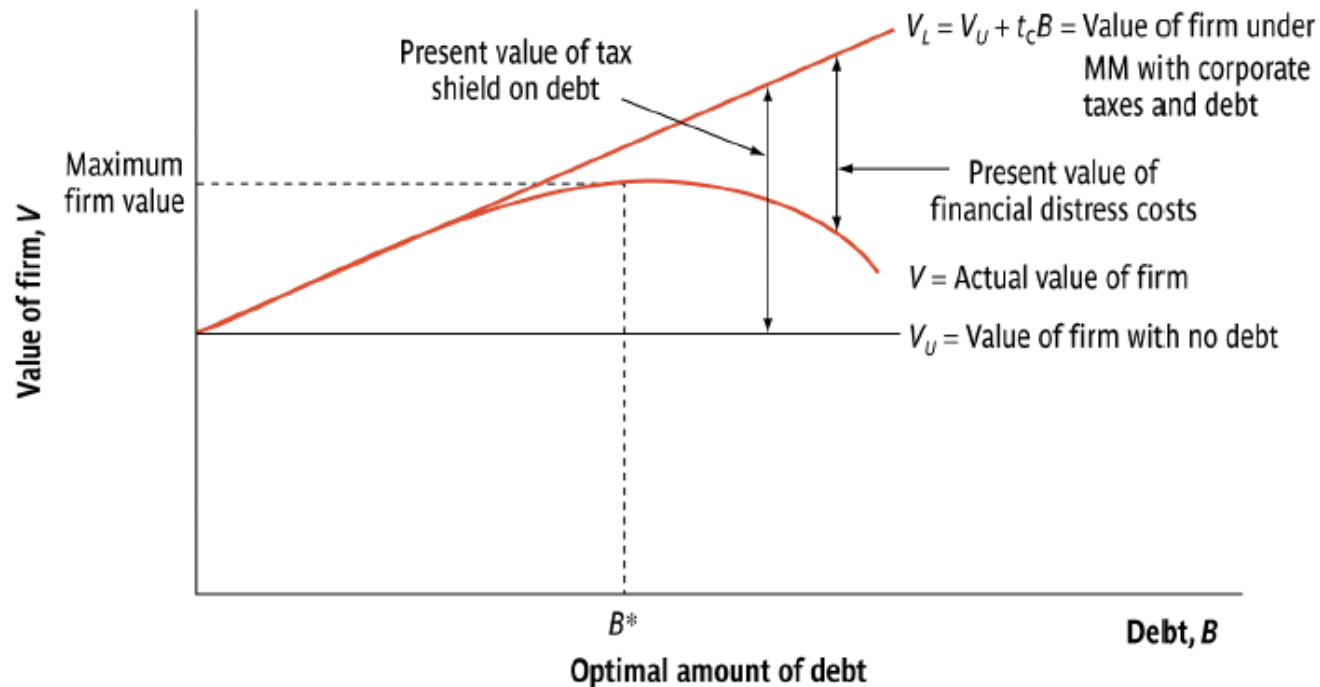
Cannot merge with another firm

Cannot sell or lease major assets without approval by the lender

Cannot issue additional long-term debt

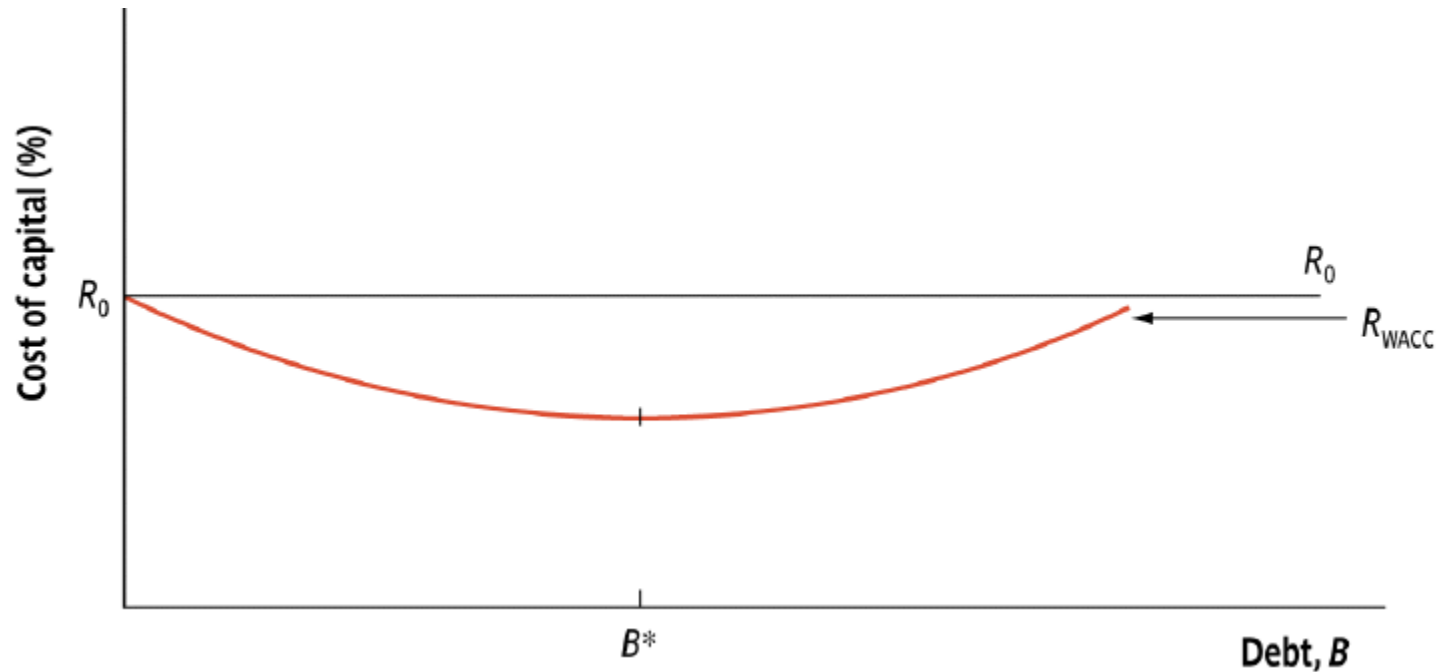
Tax effects and Financial Distress

There is a trade-off between the tax advantage of debt and the costs of financial distress



The tax shield increases the value of the levered firm.
Financial distress costs lower the value of the levered firm
Two offsetting factors produce an optimal amount of debt at B^*

Integration of Tax Effects and Financial Distress Costs

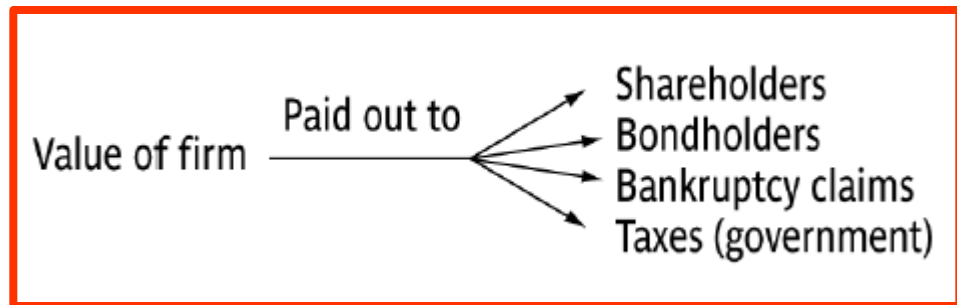
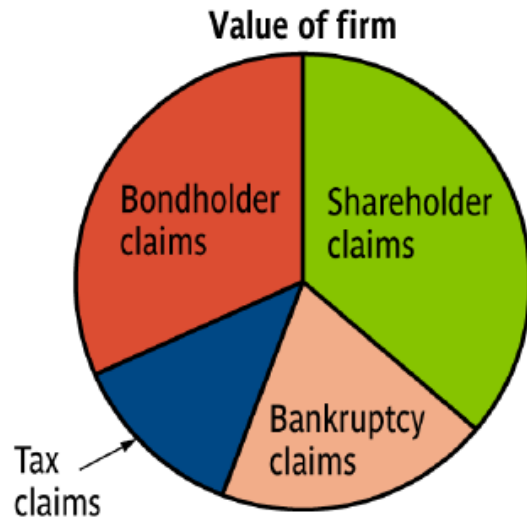


R_{WACC} falls initially because of the tax advantage of debt

Beyond point B^* , it begins to rise because of financial distress costs

Bankruptcy costs increase faster than the tax shield beyond B^* , implying a reduction in firm value further leverage.

The Pie Model Revisited



Taxes and bankruptcy costs can be viewed as just another claim on the cash flows of the firm.

The essence of the M&M is that the value of firm depends on the cash flow of the firm; capital structure just slices the pie.

Signalling

The firm's capital structure is optimized where the **marginal subsidy to debt equals the marginal cost.**

Investor's view debt as a **signal of firm value**

Firms with **low** anticipated profits will take on a **low** level of debt

Firms with **high** anticipated profits will take on a **high** level of debt

A manager that takes on **more debt** than is **optimal** in order to fool investors will pay the cost in the long run.

The Pecking-Order Theory

The theory provides the following two rules for the real world

Rule 1

Use internal financing first

Rule 2

Issue debt next, new equity last

The **Pecking-order theory** is at odds the **trade-off theory**:

There is **no** target D/E ratio

Profitable firms use **less** debt

Companies **like** financial slack

How Firms establish Capital Structure

Most non-financial corporations have **low** debt-asset ratios

There are **differences** in capital structure **across industries**

A number of firms **use no debt**

Most corporations **employ** target debt-equity ratios

Factors in Target D/E ratio

Taxes

Since interest is tax deductible, highly profitable firms should use more debt (i.e., greater tax benefit)

Types of assets

The costs of financial distress depend on the types of assets the firm has.

Uncertainty of Operating Income

Even without debt, firms with uncertain operating income have a high probability of experiencing financial distress

What managers consider important in deciding on how much debt to carry...

A survey of Chief Financial Officers of large U.S. companies provided the following ranking (from most important to least important) for the factors that they considered important in the financing decisions

Factor	Ranking(0-5)
Maintain financial flexibility	4.55
Ensure long-term survival	4.55
Maintain Predictable Source of Funds	4.05
Maximize Stock Price	3.99
Maintain financial independence	3.88
Maintain high debt rating	3.56
Maintain comparability with peer group	2.47

Preference rankings long-term finance: Results of a Survey

Ranking	Source	Score
1	Retained Earnings	5.61
2	Straight Debt	4.88
3	Convertible Debt	3.02
4	External Common Equity	2.42
5	Straight Preferred Stock	2.22
6	Convertible Preferred	1.72

Levered and Unlevered Beta

In a perfect world... we would estimate the beta of a firm by doing the following:

- 1) Start with the **beta of the business** that the firm is in
- 2) Adjust the business beta for the **operating leverage** of the firm to arrive at the **unlevered beta for the firm**.
- 3) Use the financial leverage of the firm to estimate the equity beta for the firm

$$\text{Levered Beta} = \text{Unlevered Beta} (1 + (1 - \text{tax rate})(\text{Debt}/\text{Equity}))$$

Within any business:

Firms with lower fixed costs (as a percentage of total costs) should have lower unlevered betas.

If you can compute: fixed and variable costs for each firm in a sector, you can break down the unlevered beta into business and operating leverage components.

$$\text{Unlevered Beta} = \text{Pure Business Beta} \times (1 + (\text{Fixed Costs}/\text{Variable Costs}))$$

The biggest problem with doing this is **informational**.

It is difficult to get information on **fixed** and **variable** costs for **individual** firms.

In practice, we tend to assume that the **operating leverage** of firms within a **business are similar** and use the same unlevered beta for every firm.

Adjusting for financial leverage

Conventional approach

If we assume that **debt** carries **no market risk** (has a beta of zero), the **beta of equity** alone can be written as a function of the **unlevered beta** and the **debt-equity ratio**

$$\beta_U = \frac{\beta_L}{\left[1 + (1 - \tau_C) \times \frac{D}{E}\right]}$$

Where:

β_L is the firm's beta with leverage.

β_U is the firm's beta without leverage

τ_C is the corporate tax rate.

D/E is the company's debt/equity ratio.

Metric that compares the risk of an **unlevered company** to the risk of the **market**.

The unlevered beta is the beta of a company without any debt.

Unlevering a beta **removes** the financial effects from leverage.

The formula to calculate a company's unlevered beta is:

Debt Adjusted Approach

If beta carries market risk and you can estimate the beta of debt, you can estimate the levered beta as follows:

$$\beta_L = \beta_U(1 + (1 - \tau_c) D/E) - \beta_{Debt}(1 - \tau_c)(D/E)$$

While the latter is more realistic, estimating betas for debt can be difficult to do.

Evidence on Capital Structure

More profitable firms tend to use less leverage

High-growth firms borrow less than mature firms do

Stock market generally views leverage-increasing events positively

Tax deductibility of interest gives firms an incentive to use debt

Recommended Reading

Debt and Taxes: Evidence from Bank-financed Small and Medium-sized Firms

<http://ssrn.com/abstract=672104> or <http://dx.doi.org/10.2139/ssrn.672104>

Financing of SME's: And Asset Side Story

<http://ssrn.com/abstract=1098347> or <http://dx.doi.org/10.2139/ssrn.1098347>

Taxes and Corporate Debt Policy: Evidence for Unlisted Firms of Sixteen European Countries

<http://ssrn.com/abstract=1098370> or <http://dx.doi.org/10.2139/ssrn.1098370>

The Weighted Average Cost of Capital

- The weighted average cost of capital (WACC or k_0) is the benchmark required rate of return used by a firm to evaluate its investment opportunities
 - The discount rate used to evaluate projects of **similar risk to the firm**
- It takes into account **how** a firm finances its investments
 - How much debt versus equity does the firm employ?
- The WACC depends on...
 - Qualitative factors
 - The market values of the alternative sources of funds
 - The market costs associated with these sources of funds

Estimating the WACC

- The main steps involved in the estimation of the WACC are...
 - Identify the financing components
 - Estimate the current (or market) values of the financing components
 - Estimate the cost of each financing component
 - Estimate the WACC
- We will consider each step for typical financing components

Identify the Financing Components

- **Debt**
 - Identify all externally supplied debt items
 - Do not include creditors and accruals as these costs are already included in net cash flows
- **Ordinary shares**
 - Obtain number of issued shares from the balance sheet
 - Do not include reserves and retained earnings
- **Preference shares**
 - Obtain number of issued shares from the balance sheet

Valuing the Financing Components

- Use market values and **not** book values
- Value coupon paying debt using the following pricing relation (see Lecture 3)

$$P_0 = \frac{C_1}{(1+k_d)} + \frac{C_2}{(1+k_d)^2} + \dots + \frac{C_n}{(1+k_d)^n} + \frac{F_n}{(1+k_d)^n}$$

$$P_0 = \sum_{t=1}^n \frac{C_t}{(1+k_d)^t} + \frac{F_n}{(1+k_d)^n}$$

where P_0 = Market price of the debt security
 C_t = Periodic interest payment on debt in period t
 k_d = Required rate of return on debt

Valuing Long Term Debt

Example: BLD Ltd has 10,000 bonds outstanding and each bond has a face value of \$1,000 with two years remaining to maturity. The bonds pay coupons (or interest) at a rate of 10% p.a. every six months. If the market interest rate appropriate for the bond is 15% p.a., what is the current price of each bond? What is the total market value of debt in BLD Ltd's capital structure?

Valuing Long Term Debt

- Coupon (or interest) payments are made every six months
- Number of payments, $n = 4$, semi-annual payments
- Annual interest payments = $0.10(1000) = \$100.00$
 - So, semi-annual interest payments = $\$50.00$
- Repayment of principal at the end of year 2 = $\$1000.00$
- Required return on debt, $k_d = 15\%$ p.a.
- So, semi-annual required return on debt, $k_d = 7.5\%$

Valuing Long Term Debt

The price of the bond is...

$$P_0 = \frac{50}{(1.075)^1} + \frac{50}{(1.075)^2} + \frac{50}{(1.075)^3} + \frac{1050}{(1.075)^4}$$

$$P_0 = \$916.27$$

- So, total value of debt = $10000(916.27) = \$9,162,700$
- **Note:** As the coupon rate is lower than the market rate, the price is less than the face value, that is, the bond is selling at a **discount** to face value
 - If the coupon rate is greater than the market rate, the price would be at a **premium** to face value

Valuing Ordinary Shares

- **Example:** ABC Ltd has 300,000 shares on issue which each have a par value of \$1.00. If the shares are currently trading at \$3.50 each what is the total market value of ABC's ordinary shares?
- There are 300,000 shares on issue with a market value of \$3.50 per share
- Market value of equity = $300000 \times 3.50 = \$1,050,000$
 - The par (or book) value of shares is **not** relevant here

Valuing Preference Shares

- Preference shares pay a fixed dividend at regular intervals
- If the shares are non-redeemable, then the cash flows represent a perpetuity and the market value can be computed as...

- $P_0 = D_p/k_p$

Where

P_0 = The current market price

D_p = Value of the periodic dividend

k_p = Required return on preference shares

Valuing Preference Shares

- Example: Assume the preference shares of XYZ Ltd pay a dividend of \$0.40 p.a. and the cost of preference shares is 10% p.a. What is the price of the preference shares? If XYZ Ltd has 500,000 preference shares outstanding, what is the market value of these shares?
- The cash flows from the preference shares are...
 - $D_p = \$0.40$ per share
 - So, $P_0 = 0.40/0.10 = \$4.00$
 - Market value of shares = $500000 \times 4.00 = \$2,000,000$

Estimating the Costs of Capital

- The costs of a firm's financing instruments can be obtained as follows...
 - Use observable market rates - may need to be estimated
 - Use effective annual rates
 - For the cost of debt use the market yield
- Focus here is on the costs of debt, ordinary shares and preference shares
 - **Note:** We ignore the complications of flotation costs and franking credits associated with dividends (sections 15.5.3 and 15.5.5 of the text)

Cost of Debt

- **Example:** The bonds of ABD Ltd have a face value of \$1,000 with one year remaining to maturity. The bonds pay coupons at the rate of 10 percent p.a. If the current market price of the bonds is \$1,018.50, what is the firm's cost of debt?
- The annual interest (coupon) paid on the debt is...
 - $1000 \times 0.10 = \$100$
- So, $1018.50 = (1000 + 100)/(1 + k_d)$
- $k_d = (1100/1018.50) - 1 = 8.0\%$

Cost of Ordinary Shares

It is common to use CAPM to estimate the cost of equity capital, where the cost of equity is...

$$k_e = r_f + [E(r_m) - r_f]\beta_e$$

where $E(r_m) - r_f =$ Expected market risk premium

$r_f =$ Risk free rate

$\beta_e =$ Equity beta

- Note that the equity beta is the estimate of the firm's relative "risk" compared to movements in the market portfolio
 - The market risk premium is typically estimated using historical market data
 - The riskfree rate is typically based on the long term government bond rate

Cost of Ordinary Shares

Example: Assume that the risk free rate is 6 percent, the expected market risk premium is 8 percent and the equity beta of XYW Ltd's equity is 1.2. What is the firm's cost of equity capital?

Using the CAPM, we have...

$$\begin{aligned} \diamond k_e &= r_f + [E(r_m) - r_f]\beta_e \\ \diamond k_e &= 0.06 + 0.08 \times 1.2 = 15.6\% \end{aligned}$$

Note: Can also use the dividend discount models covered in Lecture 4 (but not commonly used by managers...)

$$\begin{aligned} \diamond P_0 &= D_1 / (k_e - g) \\ \diamond \text{So, } k_e &= D_1 / P_0 + g \end{aligned}$$

Cost of Preference Shares

- Recall that, $P_0 = D_p/k_p$
- Thus, $k_p = D_p/P_0$
- **Example:** The preference shares of DBB Ltd pay a dividend of \$0.50 p.a. If the preference shares are currently selling for \$4.00 per share, what is the cost of these shares to the firm?
- The cost of preference shares is given as...
$$k_p = D_p/P_0$$

So, $k_p = 0.50/4.00 = 12.5\%$

Weighted Average Cost of Capital

The weighted average cost of capital (k_o) uses the cost of each component of the firm's capital structure and weights these according to their relative market values

Assuming that only debt and equity are used, we have...

$$k_o = k_d(D/V) + k_e(E/V)$$

where k_d = Cost of debt

k_e = Cost of equity

D = Market value of debt

E = Market value of equity

$V = D + E$

Weighted Average Cost of Capital

Assuming that preference shares are used as well as debt and equity...

$$k_o = k_d(D/V) + k_e(E/V) + k_p(P/V)$$

where P = Market value of preference shares

k_p = Cost of preference shares

$$V = D + E + P$$

- Be careful of rounding errors in initial calculations
- Be careful to work in consistent terms
 - Calculations in percentages versus decimals
- Check your answers with some common sense logic...

$$\diamond k_e > k_p > k_d > k_d(1 - t_c) \text{ (Why?)}$$

Taxes and the WACC

- Under the classical tax system...
 - Interest on debt is tax deductible
 - Dividends have no tax effect for the firm
- The after-tax cost of debt, $k'_d = (1 - t_c) k_d$
where t_c *corporate tax rate*
- The cost of equity (k_e) is *unaffected*
- The after-tax WACC is defined as...

$$k_o = k_d(1 - t_c)(D/V) + k_e(E/V) \quad \text{and}$$
$$k_o = k_d(1 - t_c)(D/V) + k_e(E/V) + k_p(P/V)$$

Calculating and Using the WACC

Example: You are given the following information for BCA Ltd. Note that book values are obtained from the firm's balance sheet while market values are based on market data.

The firm's marginal tax rate is 30%. Estimate the firm's before-tax and after-tax weighted average costs of capital

	Book values	Market values	Market costs
Bonds	\$30,000,000	\$50,000,000	8.0%
Preference shares	\$10,000,000	\$20,000,000	10.0%
Ordinary shares	\$60,000,000	\$80,000,000	14.0%
Total	\$100,000,000	\$150,000,000	

Calculating and Using the WACC

- Before-tax weighted average cost of capital
 - WACC weights are based on market values so book values are not relevant

$$k_o = k_d(D/V) + k_e(E/V) + k_p(P/V)$$
$$V = D + E + P$$

	Market values	Weights	Market costs	Weights×Costs
Bonds	\$50,000,000	0.333	8.0%	2.67%
Preference shares	\$20,000,000	0.133	10.0%	1.33%
Ordinary shares	\$80,000,000	0.533	14.0%	7.47%
Total	\$150,000,000	1.000		11.47%

- Note:** Weight in bonds, $D/V = 50/150 = 0.333$, and so on
- Before-tax cost of capital = **11.47%**

Calculating and Using the WACC

The after-tax cost of capital requires the after tax **cost of debt**

$$k'_d = k_d (1 - t_c)$$
$$k'_d = 0.08(1 - 0.30) = 5.6\%$$

	Market values	Weights	After tax market costs	Weights×Costs
Bonds	\$50,000,000	0.333	5.6%	1.87%
Preference shares	\$20,000,000	0.133	10.0%	1.33%
Ordinary shares	\$80,000,000	0.533	14.0%	7.47%
Total	\$150,000,000	1.000		10.67%

- **Note:** Weight in bonds, $D/V = 50/150 = 0.333$, and so on
 - After-tax cost of capital = **10.67%**